

## Appendix C

### List of Background Papers

1. Council Report 22<sup>nd</sup> February 2017 – Leadership Arrangements for International Projects and System Transformation within Health and Social Care
2. Email correspondence DL NHCT July 2017
3. Presentation to Informal Cabinet July 2017 – Draft International Strategy for NHCFT and NCC
4. Council report 6<sup>th</sup> September 2017 – Approval of Revised Executive Management Structure
5. Approved Minutes of Council Meeting on 6<sup>th</sup> September 2017
6. Council report 1<sup>st</sup> November 2017 - Appointment of the Chief Executive (Head of Paid Service) and associated changes to the Executive Management Structure
7. Approved Minutes of Council meeting on 1<sup>st</sup> November 2017
8. United Arab Emirates contract December 2017
9. Email correspondence Exec Director HR & OD and payroll December 2017
10. Memorandum of Understanding NCC/NHCT 9<sup>th</sup> January 2018
11. Chief Executive statement of terms and conditions January 2018
12. Council report 21<sup>st</sup> February 2018 - Strategic Management Changes and Changes to the Returning Officer and the Electoral Registration Officer for the Council
13. Approved Minutes of Council meeting on 21<sup>st</sup> February 2018
14. Chinese phase 1 contract April 2018
15. Informal Cabinet Briefing September 2018
16. Ward Hadaway advice note November 2018 – Guidance Note on Use of Corporate Vehicle for Commercialisation
17. Irish contract November 2018
18. Presentation to Informal Cabinet – NHS Northumbria International Alliance Internal Introduction 6 November 2018
19. Overarching Co-operation Agreement NCC NHCT December 2018
20. Ward Hadaway advice note regarding proposed NCC incorporation June 2019
21. Informal Cabinet Briefing September 2019
22. Ward Hadaway advice note November 2019 – Legal guidance to support proposal regarding company incorporations
23. Cabinet Report 11<sup>th</sup> February 2020 – Proposed Incorporation – Group Holding Company for Northumberland County Council
24. Informal Cabinet Briefing 29<sup>th</sup> April 2020
25. Framework Agreement NCC/Chinese company 19<sup>th</sup> June 2020
26. Chinese phase 2 contract June 2020
27. International Consultancy Summary of Financial Performance 2016/17 to 2020/21
28. NCC Statement of Accounts 2016/17
29. NCC Statement of Accounts 2017/18
30. NCC Statement of Accounts 2018/19

31. NCC Statement of Accounts 2019/20
32. NCC Draft Statement of Accounts 2020/21
33. Pay Policy Statements 2017 to 2021